

RENEWABLE ELECTRICITY ON THE HORIZON

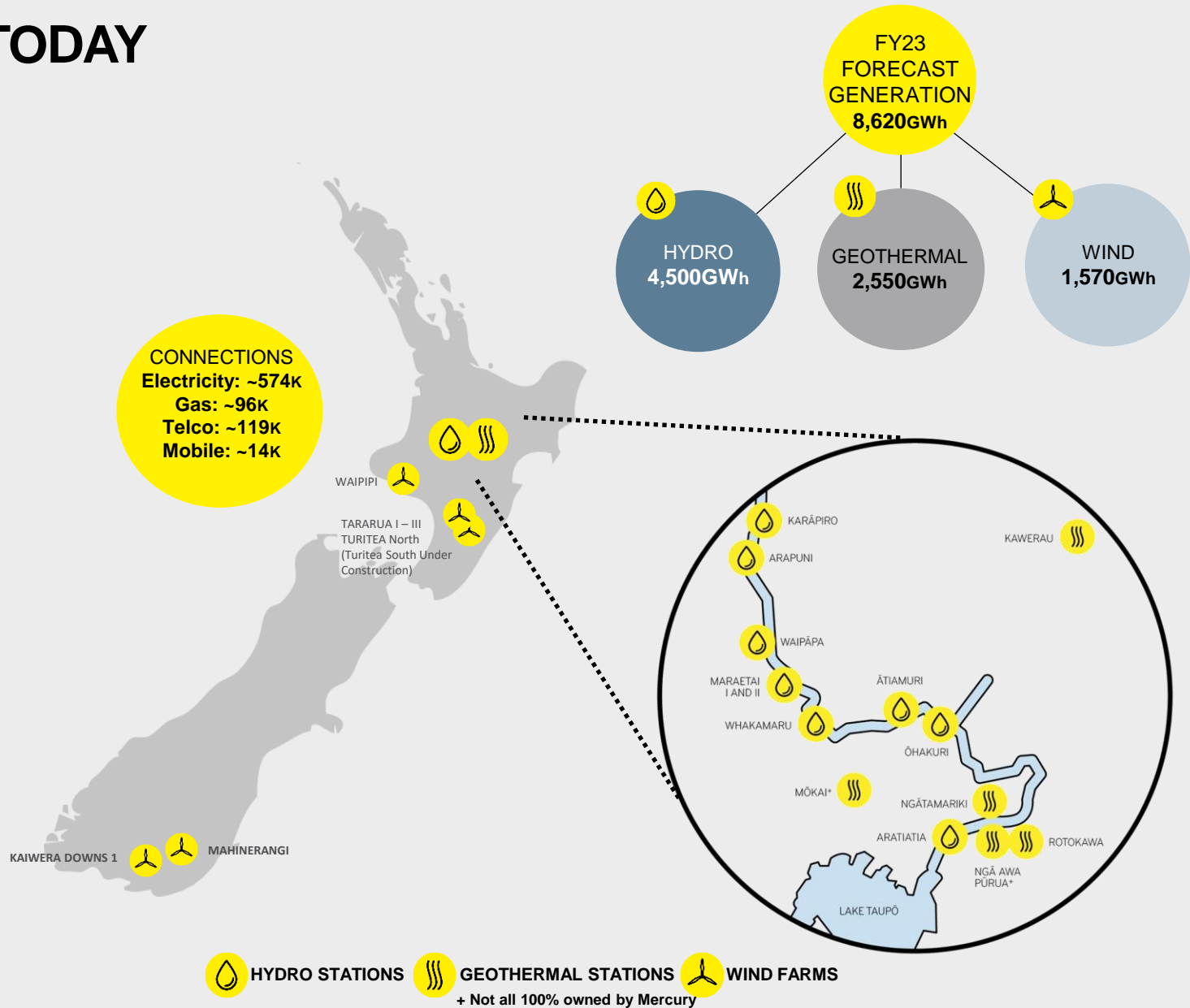
STEW HAMILTON
General Manager Generation

April 2023



MERCURY: OUR BUSINESS TODAY

- > 100% renewable NZ electricity generator (hydro, geothermal & wind)
- > Multi-product utility retailer of electricity, gas, broadband and mobile services focused on delivering wonderful solutions for New Zealanders at home, at work and on the move.
- > New Zealand's second largest gentailer by value (\$7.6B),¹ NZ's largest wind generator and NZ's largest electricity retailer by customer market share (26%)
- > 74k shareholders. 51% owned by the New Zealand Government, 25% institutional (9% from NZ) and 24% retail.
- > 1,335 employees
- > ~580k customers



KEY HIGHLIGHTS

\$413M OVER 10 YRS

NEW AND EXISTING
GEOTHERMAL GENERATION

\$300M OVER 10 YRS

HYDRO REFURBISHMENT
PROGRAMME

\$600M OVER 3 YRS

NEW WIND GENERATION

**CUSTOMER CARE
FOCUS**

7 MAJOR INITIATIVES
CURRENTLY UNDERWAY

**7 FORMAL IWI
RELATIONSHIPS**

OVER 21 YEARS

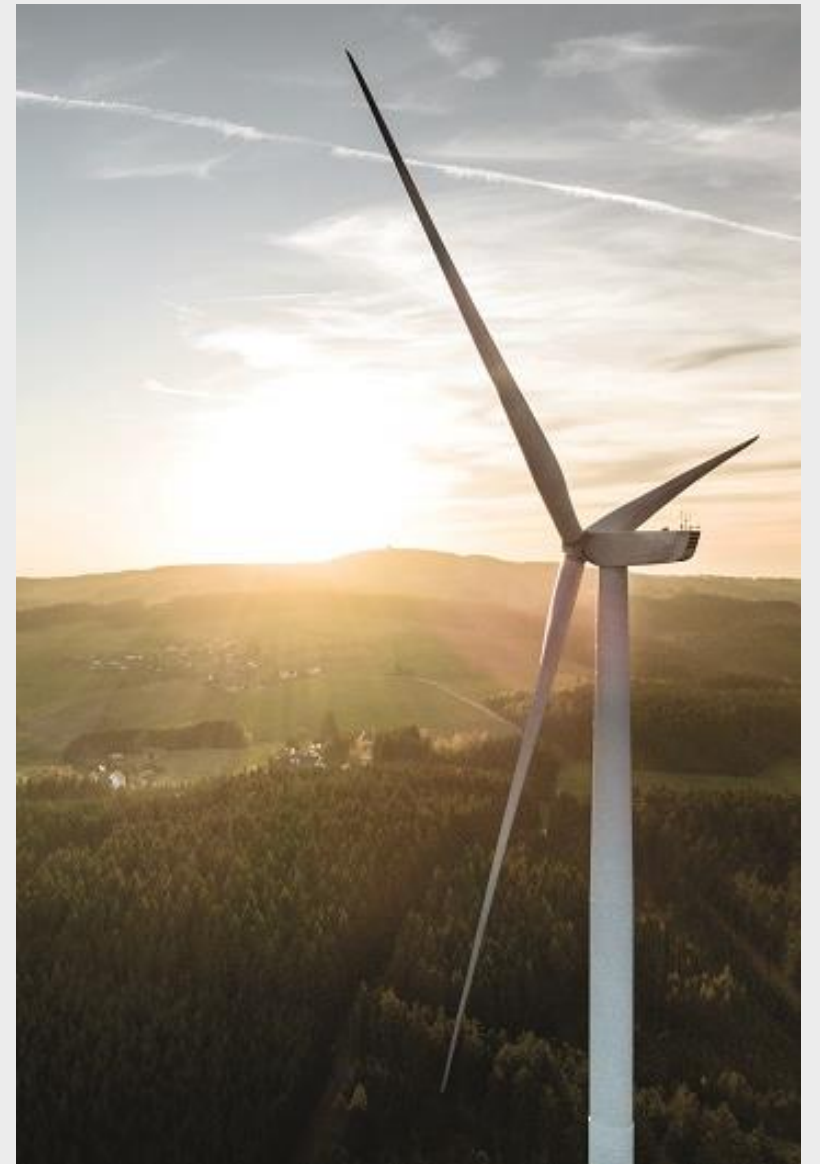
**3 RENEWABLES
PROJECTS**

162MW MORE RENEWABLES
UNDER CONSTRUCTION



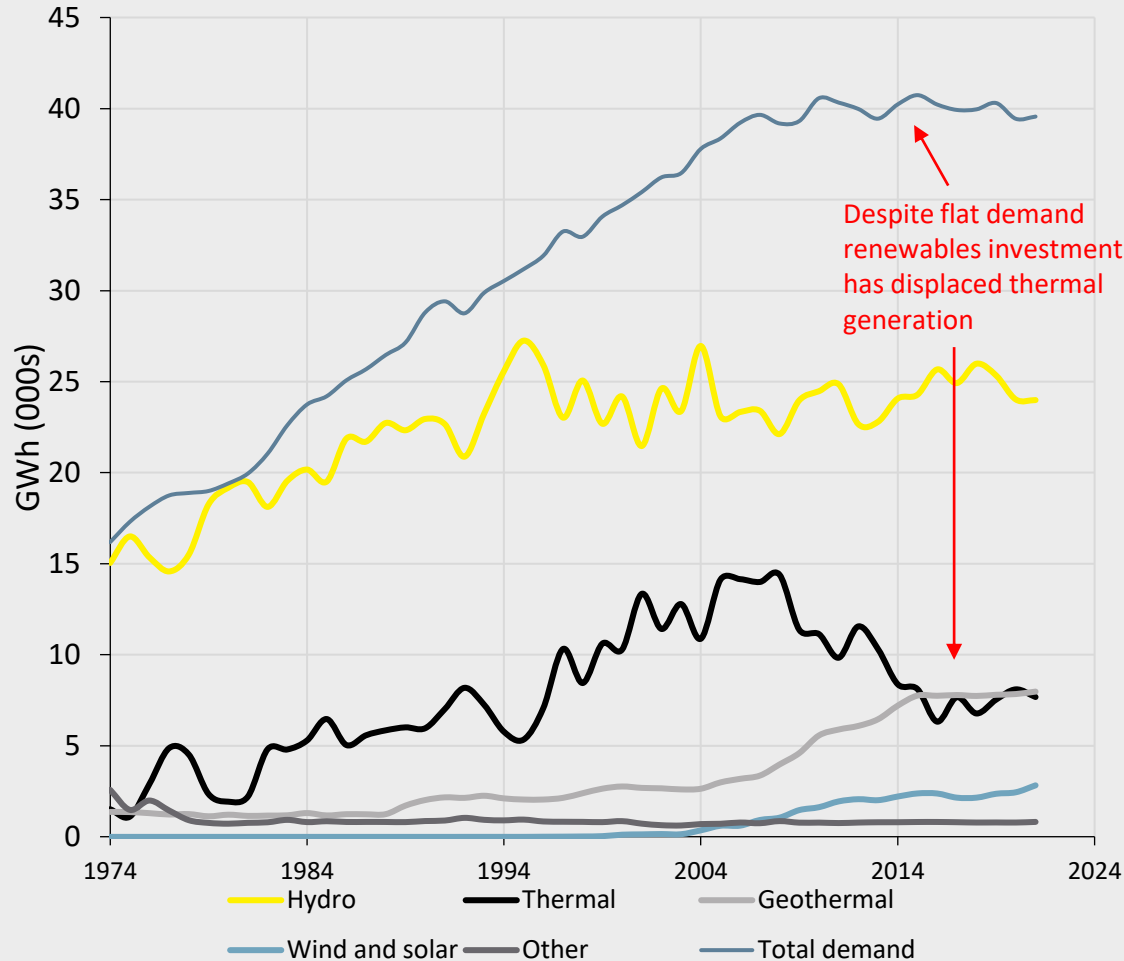
SUMMARY

- > The generation needed to decarbonize New Zealand
- > How Mercury is going to deliver more renewable generation
- > Reflections on the key challenges to navigate
- > Innovations Mercury sees coming in the Generation space



RENEWABLES INVESTMENT SUPPORTS DECARBONISATION

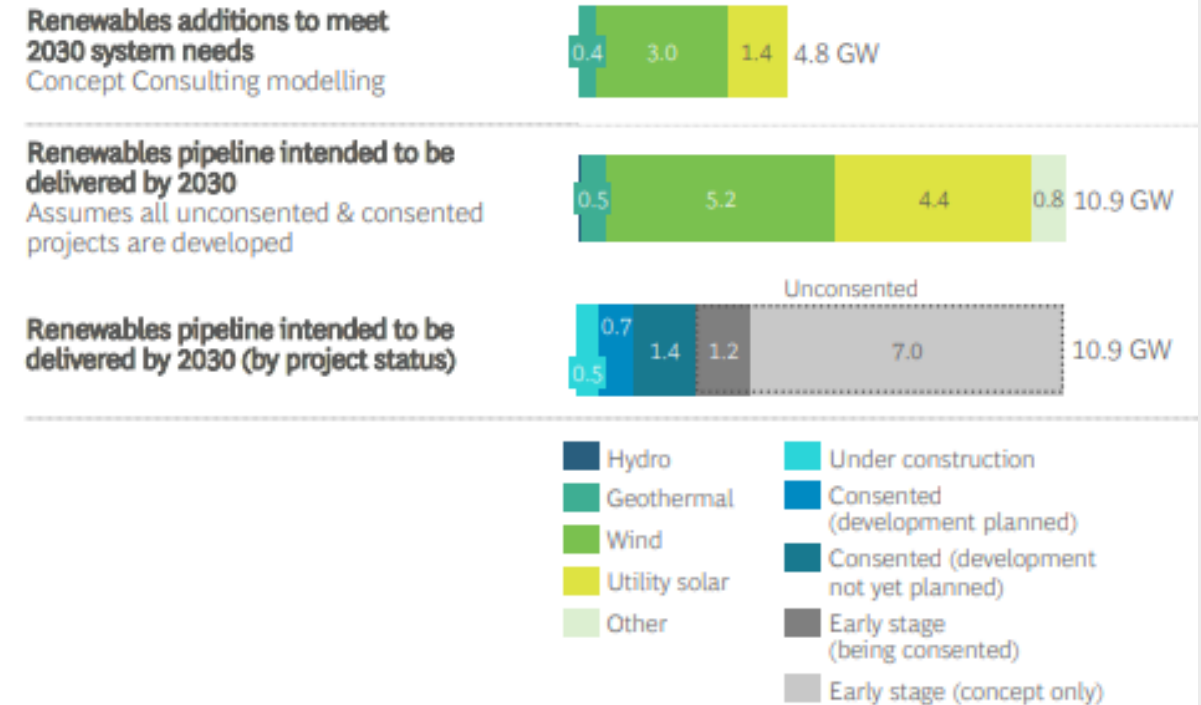
New Zealand Historical Electricity Generation By Type



5 Source: MBIE, Annual electricity generation and consumption

Sector pipeline of renewables well placed to meet 2030 demand

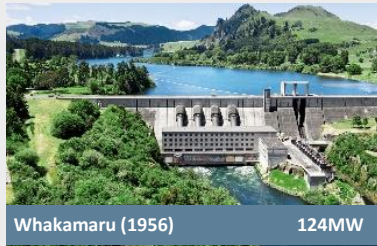
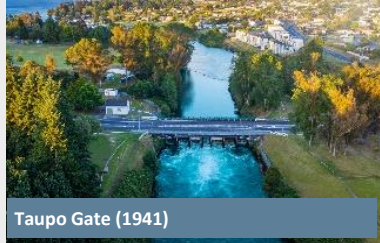
Exhibit 76: Utility-scale renewables pipeline to 2030



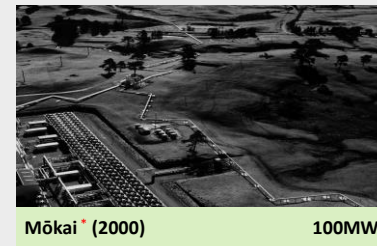
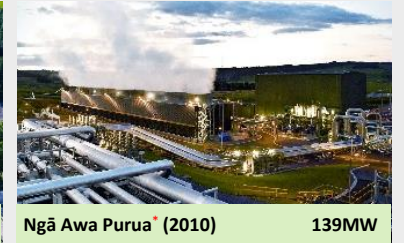
Source: Concept Consulting modelling; BCG analysis; Transpower (BCG The Future is Electric – November 2022)

DEVELOPMENT OF MERCURY COMPLEMENTARY ASSETS

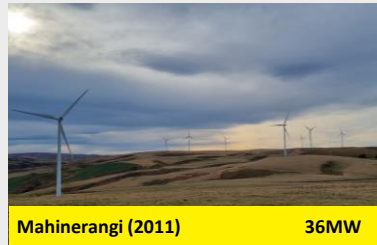
10 x HYDRO ASSETS: 1,112MW¹ ~4,060GWh



5 x GEOTHERMAL ASSETS: 466MW¹ ~2,867GWh



6 x WIND ASSETS: 594MW ~2000GWh



¹ Total Maximum Continuous Rating | * Not 100% owned by Mercury

DELIVERING NEW RENEWABLES A KEY FOCUS FOR MERCURY...

FORWARD PIPELINE OF DELIVERY

Under construction - 520GWh pa

- > Turitea South Wind Farm – complete Q2 2023.
- > Kaiwera Downs Stage 1 Wind Farm – complete Q3 2023.

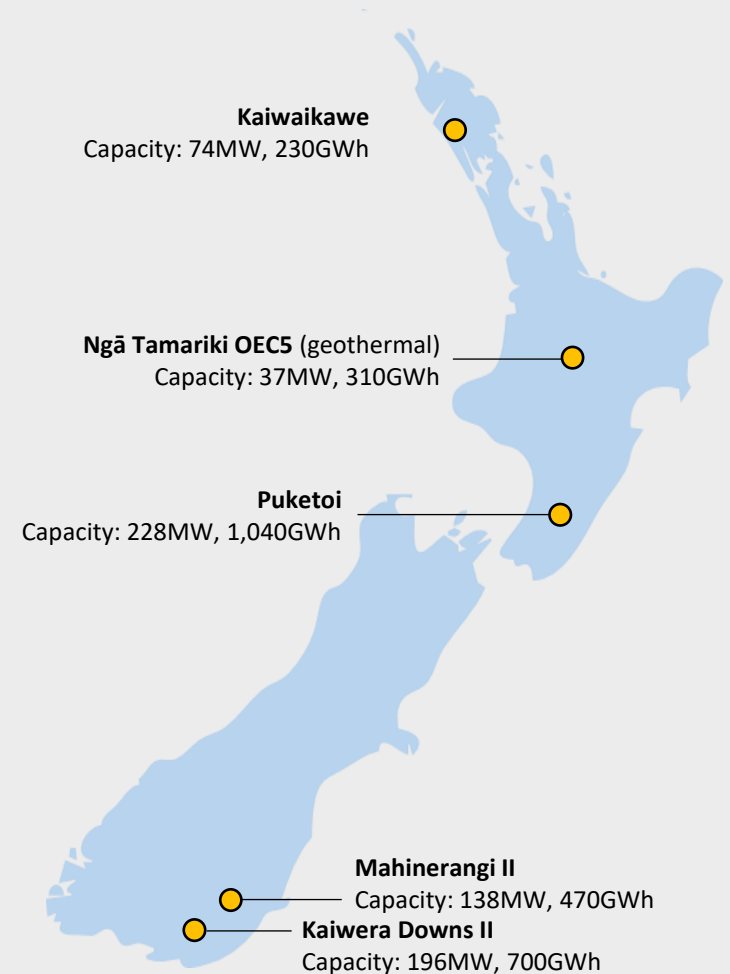
Consented - 2,430GWh pa

- > Four consented on-shore wind farm projects (see map).

In consenting - 310GWh pa

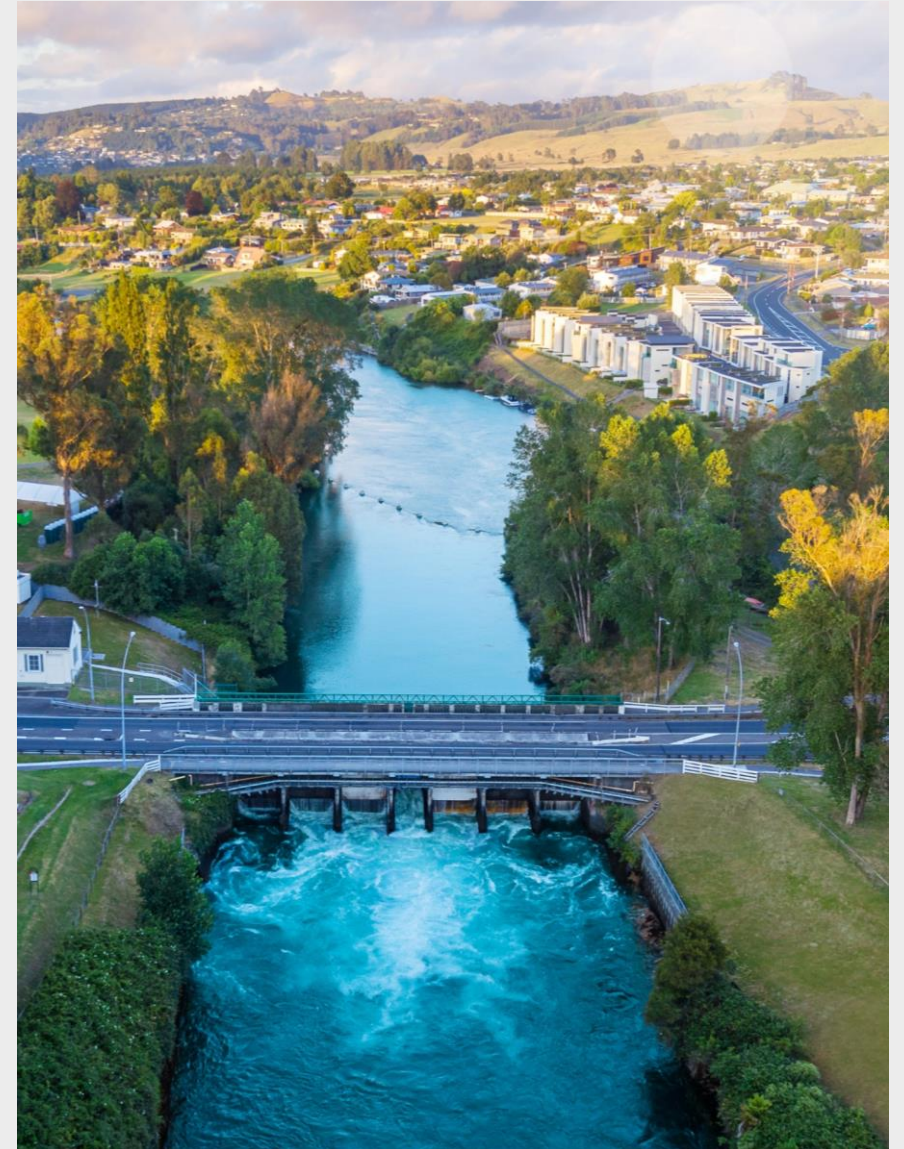
- > 5th binary unit at Ngā Tamariki geothermal station (OEC5)

Also considering early-stage options across wind, geothermal, battery and solar.



...AS IS PROTECTING AND ENHANCING OUR EXISTING ASSETS

- > Significant investment in upgrading and maintaining legacy equipment
- > Updated technology means that generation is more efficient
- > Nine hydro power stations: upgrade program across 39 units and ancillary equipment (including modernisation of safety assets)
- > Ongoing schedule of geothermal maintenance annual shuts
- > Wind farm performance monitored, asset life extension for Tararua 1&2 turbines under consideration



THE RELIABILITY LEG OF THE ENERGY TRILEMMA

	MERCURY Hydro	MERCURY Geothermal	MERCURY Wind
Location	Central North Island	Central North Island	Central North Island (dominant)
Operating Role	Peaking, firming, frequency, reserves	Baseload (24/7)	Intermittent
Capacity factor	On average 50-60% but ranges from 30-70%	94-97%	~43%
Strengths	Flexible, fast start, large capacity, comparatively slower machines, more gradual decline of asset condition	Weather independent, high availability	Complementary to hydro, comparably high capacity factor
Variables	Hydrology dependent but inflows positively correlated with winter demand, ~580GWh of storage	Dynamic fuel, single shaft risk, faster machines with potential for more rapid decline of asset condition	Wind dependent
Maintenance cycles	Continuous but targeting high availability in winter	Minimum two-yearly due to baseload, single shafts	Long-term maintenance agreement with availability guarantees

CHALLENGE TO MAINTAIN AND ENHANCE PEAKING CAPACITY

	FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	FY36	FY37	FY38	Station Age	Capacity	Generation Upgrade	Scope	Cost
Aratiatia (3 Units) Complete							Rehab														Lead In			Turbines 2			55	1 Unit sized for Flow 28MW, 2 x 30MW	~15GWh p.a	All Generators, Governors, 1 x turbine. 2 x Turbine Refurb	\$49m	
Ohakuri (4 Units) planning	Rehab															Lead In		Generators									58	+1-2MW Per Unit	~25GWh p.a	All Generators	~\$40m	
Atiamuri (4 Units) Planning													Lead In		Rehab												61	+1-4MW Per Unit	tbc	All Turbines, Generators, Governors	~\$90m	
Whakamaru (4 Units) Complete						Rehab																					63	+6MW Per Unit 4 x 31MW	~28GWh p.a	All Turbines, Generators, Governors	\$76m	
Maraetai 1 (5 Units)													Lead In		Rehab												68	+5-8MW Per Unit	~32GWh p.a*	All Turbines, Generators, Governors	~\$140m	
Maraetai 2 (5 Units)																	Lead In		Rehab													
Waipapa (3 Units)																						Lead In		Rehab								
Arapuni (8 Units)	Generators 5-8																															
Karapiro (3 Units) Underway				Classes 4						Lead In		Rehab															72	+5MW Per Unit 3 x 37MW	~32GWh p.a	All Turbines, Generators, Governors	~\$80m	

> 2017-2032 ~\$475m total investment

CASE STUDY: KARĀPIRO POWER STATION

- > Power station originally commissioned in 1946
- > \$80m investment over 6-year project (from 2019)
- > Extends asset life by 50 years: replacement for all three generating units including generators, turbines and governors.
- > Updated technology means that generation is more efficient:
 - provides an additional 5MW per unit,
 - increasing capacity from 96MW to 112.5MW (32GWh/year).



GEOTHERMAL FUEL SUPPLY SECURED FOR THE LONG TERM

Drilling campaign FY23-FY25: eight “make up” wells and one well repair.

The campaign will see an investment of \$128m¹ and is due to be completed in late 2024.

Field	Well	FY23-FY25	FY26-FY30 ³
Kawerau	Production	2	1
	Injection	1	1
Ngā Tamariki ²	Production	1	0
	Injection	1	0
Rotokawa Joint Venture (Mercury / TN2T)	Production	3	1
	Injection	0	1
Total		8	4

¹ typical standard deep well project cost is ~\$14m, inclusive of well pad preparation, construction and pipeline installation

² supports OEC5 upgrade | ³ Historic average drilling rate 2014-2020 is 1.2 wells/year. Forward projection drilling rate circa 1.3 wells/year.



CASE STUDY: NGĀ TAMARIKI – INCREASING GEOTHERMAL CAPACITY

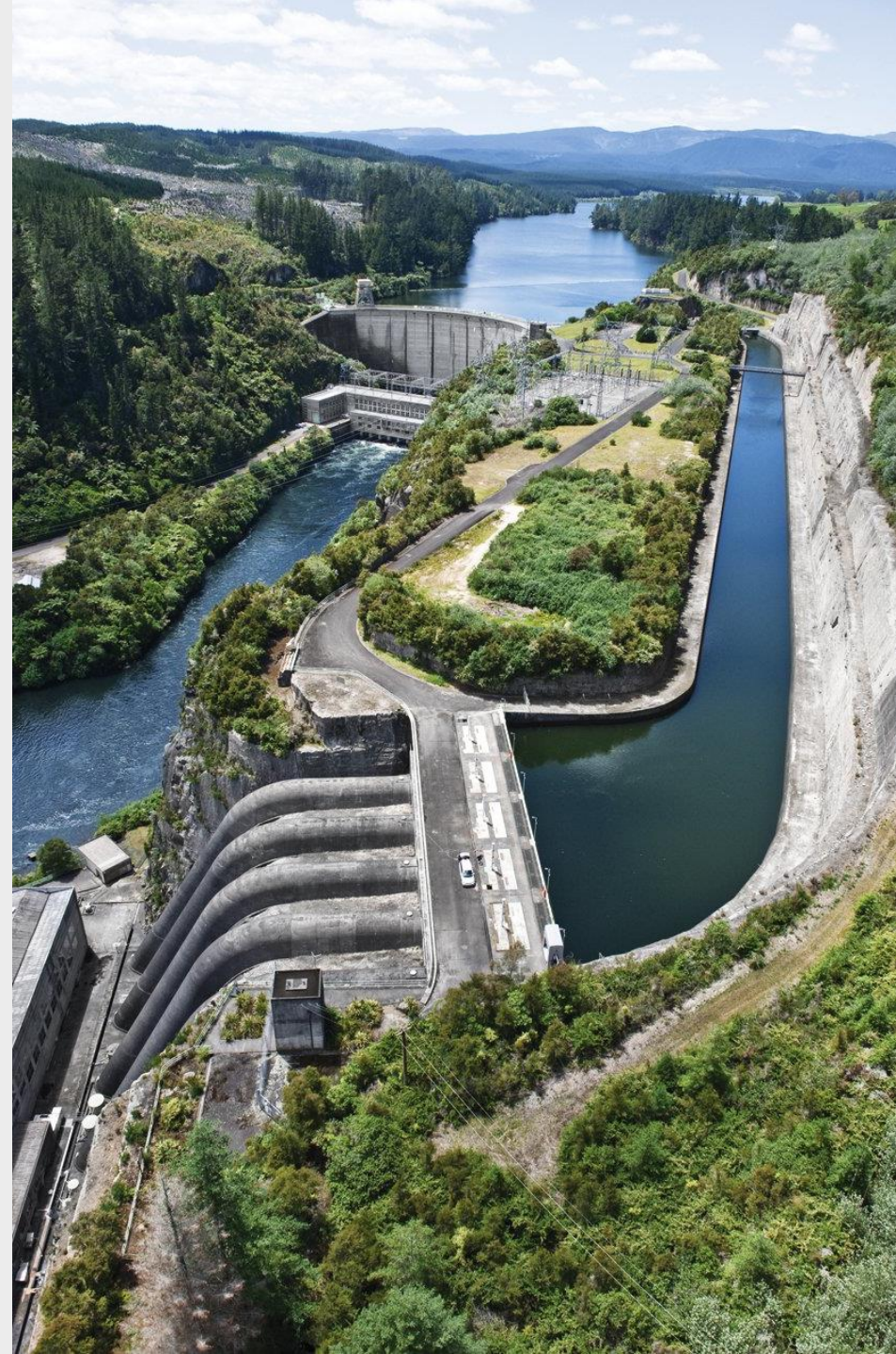
- > Project under development to add a fifth generating unit (OEC5) at Ngā Tamariki Power Station.
- > Increase generation by ~37MW (314GWh/year), increasing total station capacity to ~123MW (net)
- > The fifth unit (OEC5) will be installed in an area of the site already established for future expansion
- > Ongoing care for health and sustainability of geothermal reservoir



NAVIGATING CHALLENGES OF THE TRANSITION

Action needed in number of key areas to support trilemma:

- > Supporting REG consenting
- > Right mix of energy and capacity
- > Focus on stimulating demand
- > Enable smart network innovation / flexibility
- > Skills and expertise / capacity
- > Industry and government collaboration

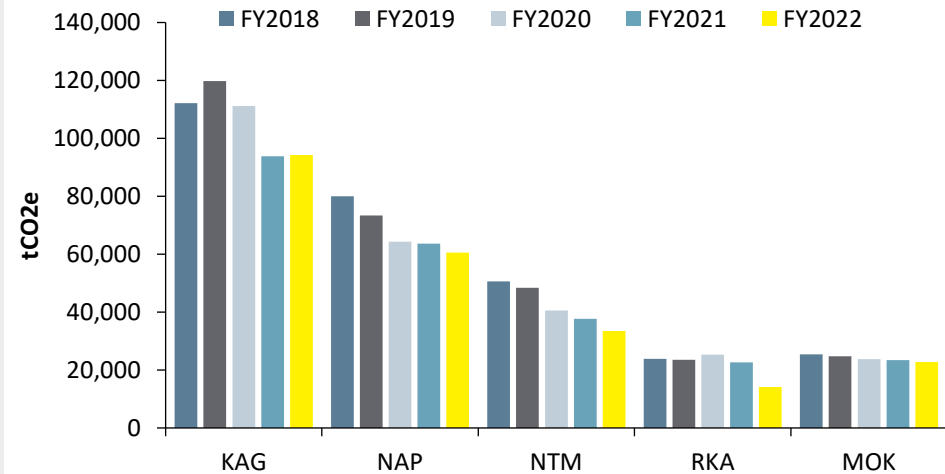


INNOVATION SUPPORTING DECARBONISATION

Reducing geothermal carbon emissions

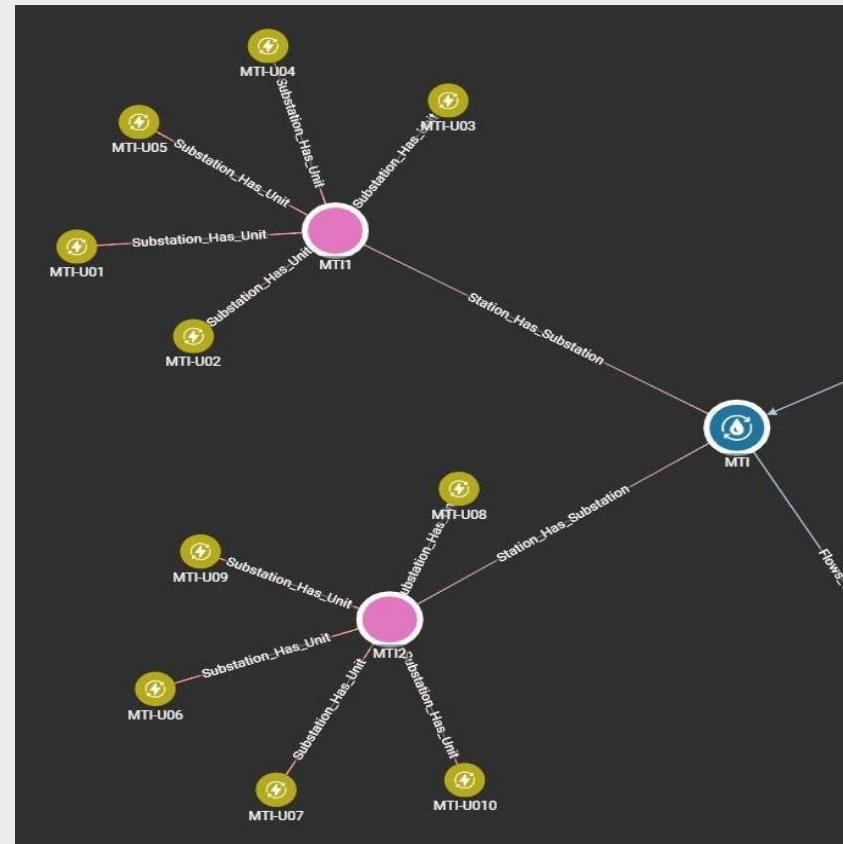
- > Developing technology to re-inject geothermal emissions (working with others in the sector).
- > Ngā Tamariki reinjected over 8k tonnes CO₂-e (~25% of total station emissions/yr).
- > Carbon dioxide can also be used to create renewable fuels such as Methanol through combination with green Hydrogen.

GEOHERMAL EMISSIONS



Supporting asset efficiency and reliability

- > Digital River: Creating a digital twin of the Waikato Hydro Scheme to inform better dispatch decisions. Technology can be applied to other assets.



SUMMARY

- > There is enough generation in the pipeline
- > Mercury is a leader in renewable generation development
- > Numerous challenges to navigate – including in reliability of our base and peaking plants
- > Innovations in the Generation have only just begun
- > There is a lot more to do – and we're up for that challenge!



